



COMPANY

| | |
|---------------------|------------------|
| Country | Netherlands |
| Number of Employees | 175'000 |
| Web | www.unilever.com |

Share

| | |
|------------------|--------|
| Market cap (mil) | 57'160 |
| Currency | EUR |
| High 52 week | 25.7 |
| Low 52 week | 17.1 |
| Last Price | 19.1 |

Key Data **2007** **2008E**

| | | |
|-------------|--------|--------|
| Sales (mil) | 40'187 | 40'492 |
| EPS | 1.36 | 1.43 |
| P/E Ratio | 13.75 | 14.06 |

Source: Bloomberg / September 03, 2008

Sales in

| | |
|-----------|----|
| Alcohol | No |
| Armaments | No |
| Firearms | No |
| Tobacco | No |
| Gambling | No |

Source: EIRIS, SAM Research

COMPANY DESCRIPTION

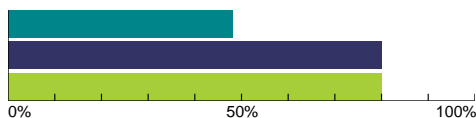
The Unilever Group (Unilever) is one of the world's leading food producer and household & personal care products company. It operates in Europe, the Americas, Asia and Africa. The company has a strong and well-differentiated portfolio with around 400 global and regional brands. It manages its brands under four categories: savoury, dressings and spreads; ice cream and beverages; personal care; and home care. The company has a portfolio of 12 global brands with a turnover of more than #1 billion. In 2007 the top 25 brands collectively contributed to around 73 percent of the company's turnover. Its foothold in emerging markets is very strong and the company generates around 44 percent of revenues from such markets.

SUSTAINABILITY PERFORMANCE

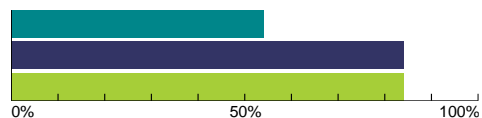
Unilever is the sustainability leader in the food sector. For many years, Unilever has been an industry advocate for implementing sustainability indicators in the supply chain management practices. In May 2008, the company announced another milestone when it committed itself to have all of its palm oil certified sustainable by 2015. It will start by using certified palm oil as it becomes available in the second half of 2008. It will have all the palm oil it uses in Europe fully traceable by 2012. Palm oil is an important raw material for Unilever and the whole consumer goods industry. Another area of progress is the roll-out of the Brand Imprint process. The Brand Imprint process targets at managing the impacts of new and renovated products. Product innovations need to be underpinned by credible action, evidence and performance. Therefore, factoring in the views of external stakeholders, NGOs and opinion leaders is a key part of the process. The first lesson of the process is the improved connectivity between brands, their supply chains and their consumers. By the end of 2007, 14 of Unilever's global and regional brands had been through the process and it is aiming for all their major brands to complete a Brand Imprint by the end of 2008.

SUSTAINABILITY SCORES

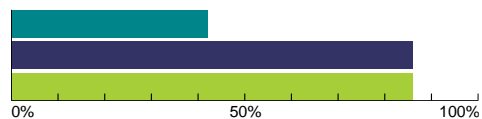
Total Score



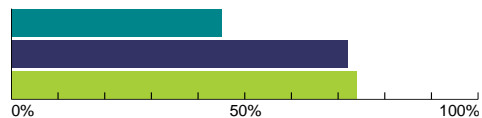
Economic Dimension



Environmental Dimension



Social Dimension



■ DJSI sector average on a global basis
■ Unilever
■ Best company on a global basis within DJSI sector



For information on assessment criteria, visit www.sustainability-indexes.com

«Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments.»

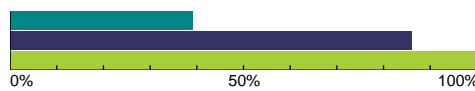
INDUSTRY DRIVING FORCES

The food sector in industrialized markets is mature and consolidation will continue. Strong product brands and a high level of innovation is crucial for maintaining a good market position. As a result of shifting consumer demands and new consumption patterns, innovative food companies can position themselves in new market niches with higher margins and sales growth than conventional food categories, such as the organic or healthy nutrition market. Furthermore, the growing consumer base in emerging markets offers new opportunities for branded products that clearly differentiate from the standard offerings. Moreover, the food sector has internationalized its supply chain over the last years in order to satisfy customer demands. As a consequence, food producers need to establish long-term relationships with their suppliers and increase their transparency through reporting along the supply chain. Pressures on the sector will become stronger from improved food retail private label products and renewed producer-supplier partnerships are needed.

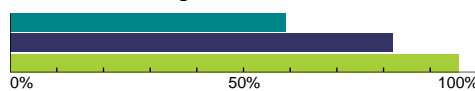
COMPANY PERFORMANCE FOR SELECTED CRITERIA

ECONOMIC

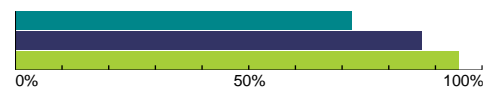
Brand Management



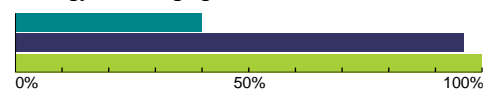
Risk & Crisis Management



Corporate Governance

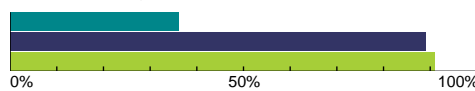


Strategy for Emerging Markets

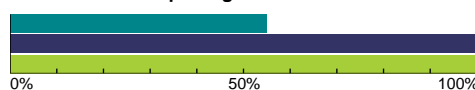


ENVIRONMENTAL

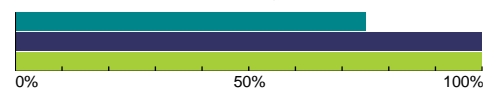
Climate Strategy



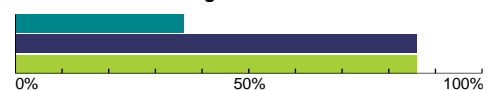
Environmental Reporting



Environmental Policy / Management

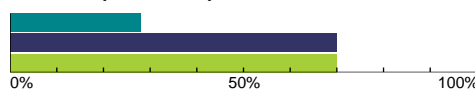


Raw Material Sourcing

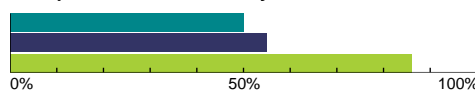


SOCIAL

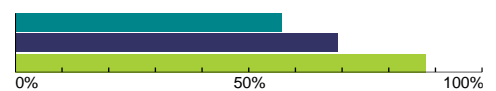
Human Capital Development



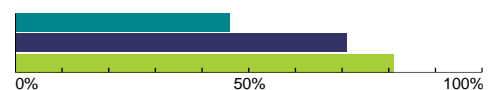
Occupational Health & Safety



Labor Practice Indicators



Talent Attraction & Retention



- DJSI sector average on a global basis
- Unilever
- Best company on a global basis within DJSI sector

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